



# FY 2021 Budget Presentation

City Council Meeting

May 18, 2020

# FY 2021 Budget Presentation

- Overview and COVID-19 Estimated Impacts
- General Fund
- E-911 Fund
- Hotel/Motel Fund
- Water/Sewer Fund
- Fee Changes
- Debt Obligations
- Capital Projects
- Personnel Recommendations

# FY 2021 Total Proposed Budget

<b>Fund</b>	<b>FY20 Revised</b>	<b>FY21 Proposed</b>	<b>Increase/ (Decrease)</b>	<b>% Change</b>
General Fund	53,407,300	53,871,625	464,325	0.9%
Special Revenue Funds	4,826,756	4,311,759	(514,997)	(10.7%)
Capital Project Funds	13,743,750	23,682,547	9,938,797	72.3%
Internal Service Funds	1,156,350	1,262,575	106,225	9.2%
Enterprise Funds	27,604,038	22,826,092	(4,777,946)	(17.3%)
<b>Total Budget</b>	<b>100,738,194</b>	<b>105,954,598</b>	<b>5,216,404</b>	<b>5.2%</b>

# Revenues vs. Expenditures

<b>Fund</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Transfer To/(From) Cash Reserves</b>
General Fund	53,871,625	53,871,625	-
Special Revenue Funds	4,311,759	4,311,759	-
Capital Project Funds	20,629,419	23,682,547	(3,053,128)
Internal Service Funds	1,549,000	1,262,575	286,425
Enterprise Funds	24,980,850	22,826,092	2,154,758
<b>Total Budget</b>	<b>105,342,653</b>	<b>105,954,598</b>	<b>(611,945)</b>

# COVID-19 Estimated Impacts

- 20% reductions in key revenues
  - Title Ad Valorem Tax
  - Alcohol (licenses, excise tax, 3% mixed drink tax)
  - Parks Programs and Facility Rentals
  - Hotel/Motel Tax
  - Auto Rental Tax
  - General Business License

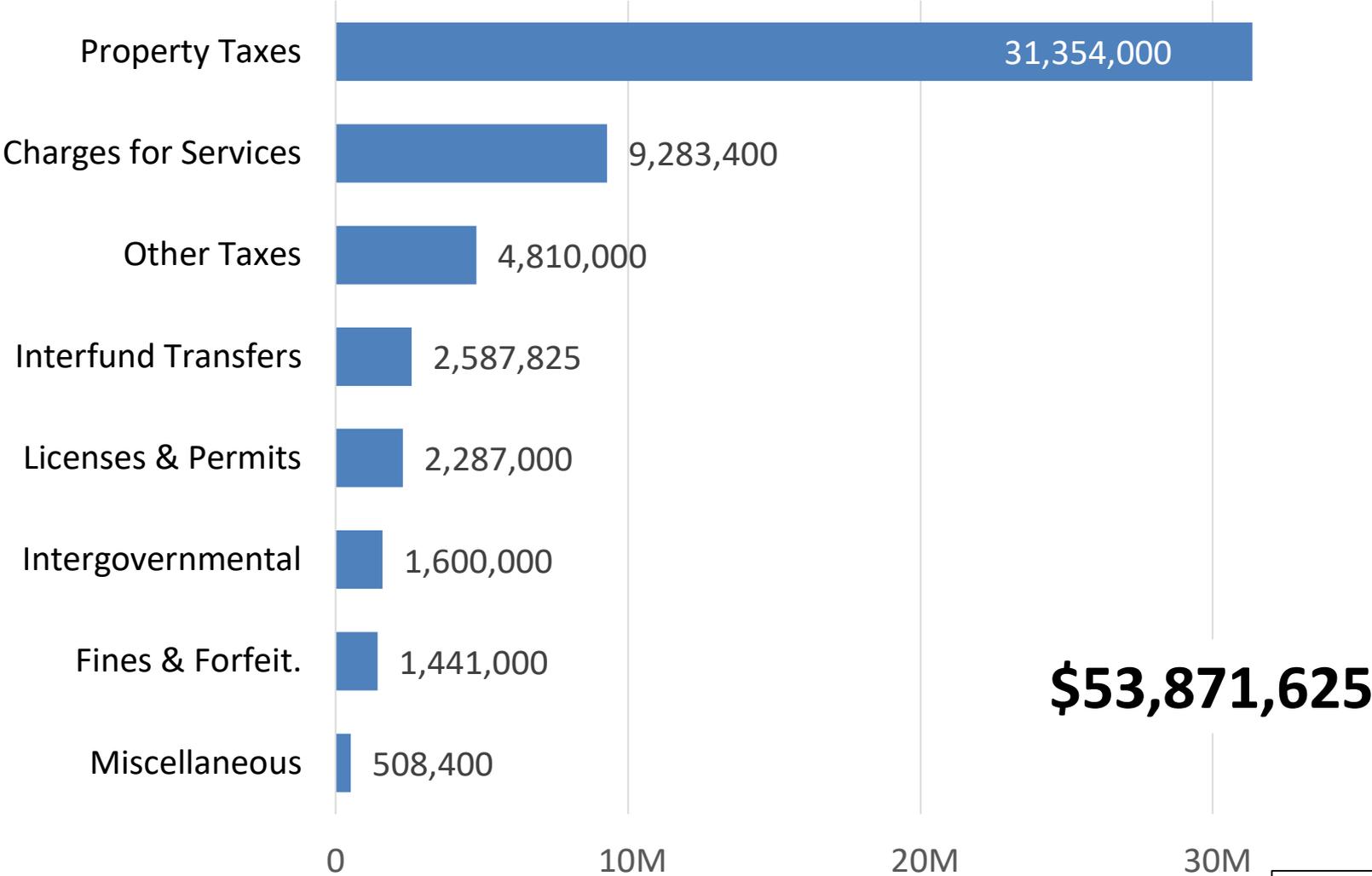
# COVID-19 Estimated Impacts

- Real Property Tax
  - Flat millage rate (8.99 mills) since FY 2008
  - 7% increase in tax digest
  - Collection rate reduced from 98.5% to 96.5%
- 2016 SPLOST
  - Receipts averaging 19% over original projection
  - Budgeted the original projection instead

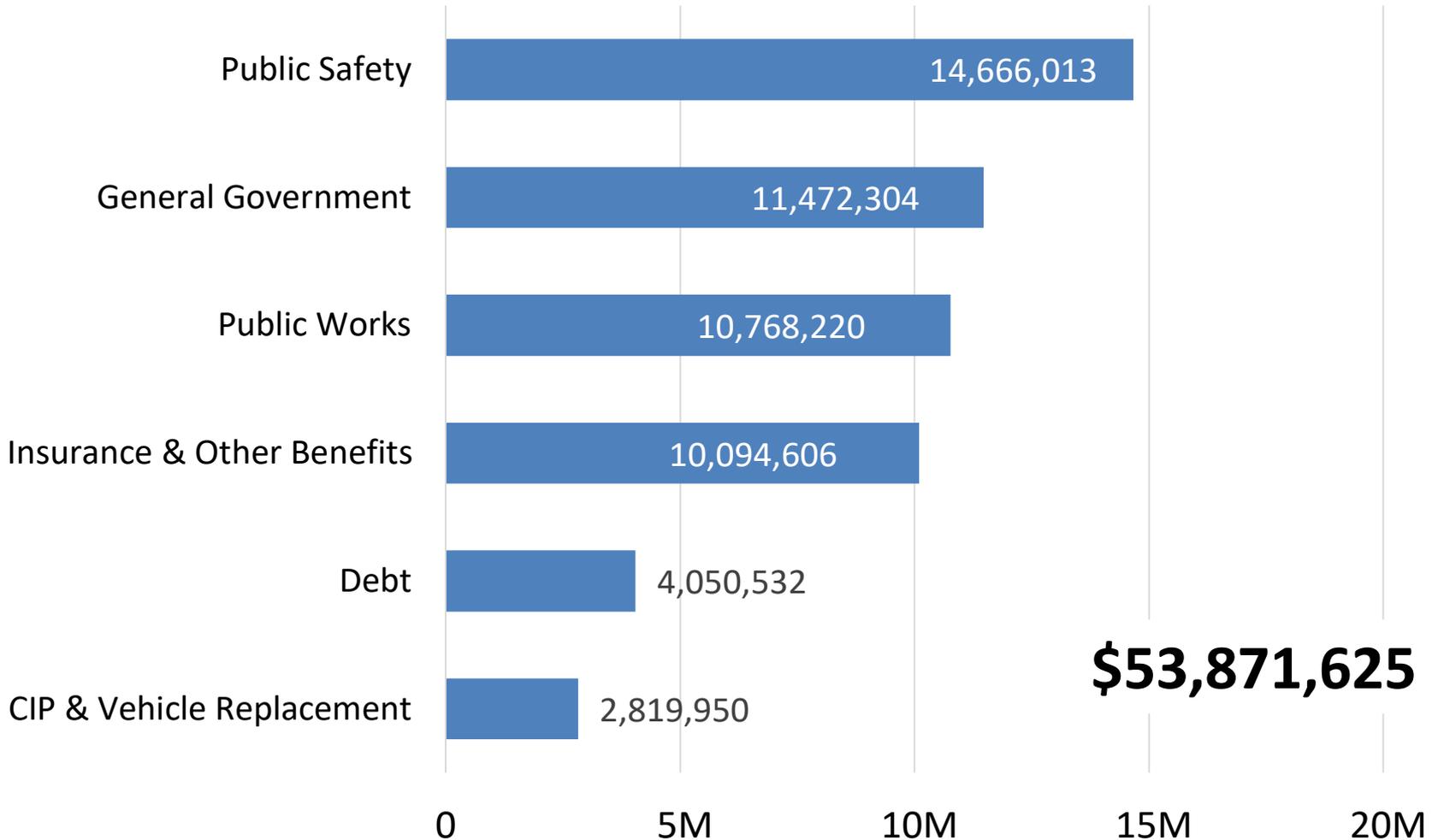
# COVID-19 Estimated Impacts

- Budgeted revenue losses
  - \$1.8M in the General Fund
  - \$327K in the Hotel/Motel Fund
  - \$1.7M in 2016 SPLOST Fund
- Use of cash reserves
  - \$500K in the General Fund
  - \$150K in the Hotel/Motel Fund

# General Fund Revenues



# General Fund Expenditures



# General Fund Expenditures

- Benefits (90% absorbed by GF)
  - 495K increase (9%) to health insurance
  - 377K increase (16%) to retirement contributions
- 40K for class and compensation study
- 38K for Police Officer retention bonuses
- 454K contingency
  - 310K merit raises
  - 144K unallocated

# General Fund Expenditures

- 185K for traffic signal optimization
- 175K for body-worn and vehicle-mounted cameras
- 18K for new exercise equipment at Wolfe Center
- 15K for miscellaneous public art projects
- 10K for more frequent playground cleaning
- 10K for LED lighting retrofit at Library

# E-911 Fund

<b>Revenues</b>	<b>Amount</b>
E-911 Fees from Phone Companies	1,650,000
Transfer from General Fund	292,728
Intergovernmental Revenue	75,000
Miscellaneous	3,000
<b>Total</b>	<b>2,020,728</b>

<b>Expenditures</b>	<b>Amount</b>
Salaries & Benefits	1,668,826
Other Operating	351,902
<b>Total</b>	<b>2,020,728</b>

# Hotel/Motel Fund

<b>Revenues</b>	<b>Amount</b>
Hotel/Motel Taxes	1,207,000
Use of Hotel/Motel Reserves	150,198
Transfer from Auto Rental	112,000
Miscellaneous	21,833
<b>Total</b>	<b>1,491,031</b>

<b>Expenditures</b>	<b>Amount</b>
Payments to Cobb Galleria	456,614
Transfer to General Fund	452,625
Other Operating Costs	365,499
Salaries & Benefits	216,293
<b>Total</b>	<b>1,491,031</b>

# Water/Sewer Fund

<b>Revenues</b>	<b>Amount</b>
Water/Sewer Base Rate & Usage	19,480,000
Miscellaneous	755,850
<b>Total</b>	<b>20,235,850</b>

<b>Expenses</b>	<b>Amount</b>
Wholesale Purchase of Water	10,129,000
Transfer to Water/Sewer CIP	3,330,000
Salaries & Benefits	1,749,364
Transfer to General Fund	1,535,200
Other Operating Costs	1,337,528
<b>TOTAL</b>	<b>18,081,092</b>

# Proposed Fee Changes

## Departments proposing fee changes:

- City Clerk
- Community Development
- Environmental Services
- Fire
- Human Resources
- Library
- Parks & Recreation
- Police
- Water/Sewer Utility
- Storm Water Utility
- Water Distribution

# Debt Obligations

- **\$66,671,768** total outstanding bond debt
  - New 2019 Series to fulfill TAD obligations
- **\$12,427,537** scheduled for FY21
  - 541,468 from TAD Fund
  - 3,948,532 from the General Fund
  - 100,000 from previously committed funds
  - 237,538 from TAVT (interest on 2016 Series)
  - 7,600,000 from SPLOST

# General Fund CIP

	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
<b>General Fund CIP</b>	1,407,950	2,209,200	783,000	696,700	469,700

- Increase of \$129K compared to FY 2020 Adopted
- FY21 funded by transfer-in from General Fund

# General Fund CIP

## General Government

- Automation of Inspection Scheduling 67,000
- Electronic Plan Review 150,000
- Desktop Computer Upgrades 46,000
- Youth Services Remodel @ Library 60,000
- Adult Services Remodel @ Library 80,000

# General Fund CIP

## Parks & Recreation

- Park Signage System-Wide 20,000
- Playground for 2-5 Year-Olds @ Tolleson 30,000
- Maint. Areas @ Tolleson/Chuck Camp 50,000
- Pond Bank Stabilization 100,000

# General Fund CIP

## Public Safety

- |                                  |         |
|----------------------------------|---------|
| • Fire Training Conex Boxes      | 75,000  |
| • Structural Firefighting Gear   | 159,000 |
| • Water Pipe Replacement @ Jail  | 40,500  |
| • Police Station Improvements    | 75,000  |
| • Police Laptop Computer Refresh | 42,500  |

# General Fund CIP

## Public Works

• Miscellaneous Carpet Replacement	20,000
• HVAC Replacement	106,000
• Brawner Hall Improvements	100,000
• Detention Pond Maintenance	100,000
• Replace Underground Sanitation Cans	30,750
• Sanitation Carts	56,200

**FY 2021 General Fund CIP Total** **1,407,950**

# E-911 CIP

<b>E-911 CIP</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
Upgrade Phone System		150,000			
Furniture Replacement			100,000		
<b>Total E-911 CIP</b>		<b>150,000</b>	<b>100,000</b>		

- No projects recommended for funding in FY21

# Water/Sewer CIP

<b>Water/Sewer CIP</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
Infrastructure	2,300,000	2,461,000	2,633,000	2,817,000	3,014,000
Meters & Dials	660,000	660,000	118,000		
Drainage	210,000	225,000	241,000	258,000	276,000
Fire Line Meters	100,000	100,000	100,000	100,000	100,000
Other	60,000	72,000			
<b>Total W/S CIP</b>	<b>3,330,000</b>	<b>3,518,000</b>	<b>3,092,000</b>	<b>3,175,000</b>	<b>3,390,000</b>

- FY21 funded by transfer-in from Water/Sewer Fund

# Storm Water CIP

<b>Storm Water CIP</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
Misc. Projects	1,407,950	2,209,200	783,000	696,700	469,700

- Funded by monthly storm water fee
- Includes \$0.07 increase effective in January

# 2016 SPLOST

<b>2016 SPLOST</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
Windy Hill Road	6,527,904	12,584,700	11,302,513	9,172,219
Other Projects	5,794,260	9,689,897	10,517,433	1,185,578
<b>Total 2016 SPLOST</b>	<b>12,322,163</b>	<b>22,274,597</b>	<b>21,819,946</b>	<b>10,357,797</b>

- Will stop collecting 1% sales tax in December 2021
- If approved, future SPLOST would begin January 2022

# Vehicle Replacements and Additions

<b>Department</b>	<b>Number</b>	<b>Budget</b>
Community Dev.	1	25,000
Environmental Svcs.	1	25,000
Fire	1	42,000
Hwys & Streets	2	70,000
Parks Maintenance	2	83,775
Police	5	240,000
Recycling	3	544,800
Sanitation	2	195,000
Water Dist	1	37,000
<b>Total</b>	<b>18</b>	<b>1,262,575</b>

# New Personnel Requests Recommended

<b>Department</b>	<b>Title</b>	<b>Number</b>	<b>Budget Impact</b>
Museum	PT Museum Assistant	1	34,147
<b>Total</b>		<b>1</b>	<b>34,147</b>

- Budget impact at 3/4 fiscal year.

# Reclassification Requests Recommended

Dept	Old Title	Old Grade	New Title	New Grade	Budget Impact
Admin	Special Projects Coordinator	20	Special Projects Mgr & Reg. Liaison	24	13,928
Bldgs & Plant	Maintenance Technician	6	Maintenance Technician, Senior	8	1,775
Comm Relations	Community Relations Asst.	13	Community Relations Coord.	15	3,018
Env Svcs	KSB Coordinator	13	KSB Coordinator	15	2,572
Fire Prev	Office Assistant	6	Administrative Assistant	11	2,141
Fire Prev	Fire Engineer	18	Fire Lieutenant	21	3,512
Library	Library Clerk, Senior	7	Circulation Manager	12	3,984
Library	Technical Services Librarian	15	Technical Services Librarian	18	-
Maint & Shop	Supervisor, Fleet Maint.	21	Fleet Manager	22	3,704
Parks Admin	Event and Sales Assistant	8	Facility Events Coord. Comm Ctr	15	4,742
Parks Programs	Senior Programs Coordinator	15	Recreation Svcs Superintendent	21	2,958
Police Admin	Sr Crime Intelligence Analyst	15	Police Sergeant	20	10,710
Sanitation	Truck Driver (Sanitation)	8	Truck Driver, Senior (Sanitation)	9	2,555
<b>Total</b>					<b>55,598</b>

- Budget impact at full fiscal year.

# Other Personnel Recommendations

<b>Department</b>	<b>Proposal</b>	<b>Budget Impact</b>
Fire and Police	3% increase for sworn public safety personnel	175,000
Fire	2.5% increase for certified paramedics	41,000
All	Variable merit increases based on annual performance reviews	310,000
<b>Total</b>		<b>526,000</b>

- Budget impact (salaries & FICA) at 1/2 fiscal year.
- Subsequent approval by Council required.

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# Budget Adoption Schedule

- May 18 Budget presentation and public hearing at Council meeting
- May 28 Discuss any changes at work session
- June 1 Formal budget adoption at Council meeting